BattleRattle
VBEIDs
Kevlar
Lima Charlie
PSDs
DFAC
PX
Operation Iraq Freedom (OIF)
Rodger That
General Order #1
MRE's
GTG
Haji
Dog Ears
DCU's
FOB

Mission:
Reconstruction of the country as part of the total engineer force supporting the Multi-National Force-Iraq (MNF-I)

1)USACE efforts in Iraq
2)Role of Planner in USACE efforts in I
3)Professional & Personal Experience

Brief History

2003 — Jan/2004 — Dec/2004

Saddam Hussein regime fell in 2003. Army engineers (civilian and military) already on the ground in Kuwait

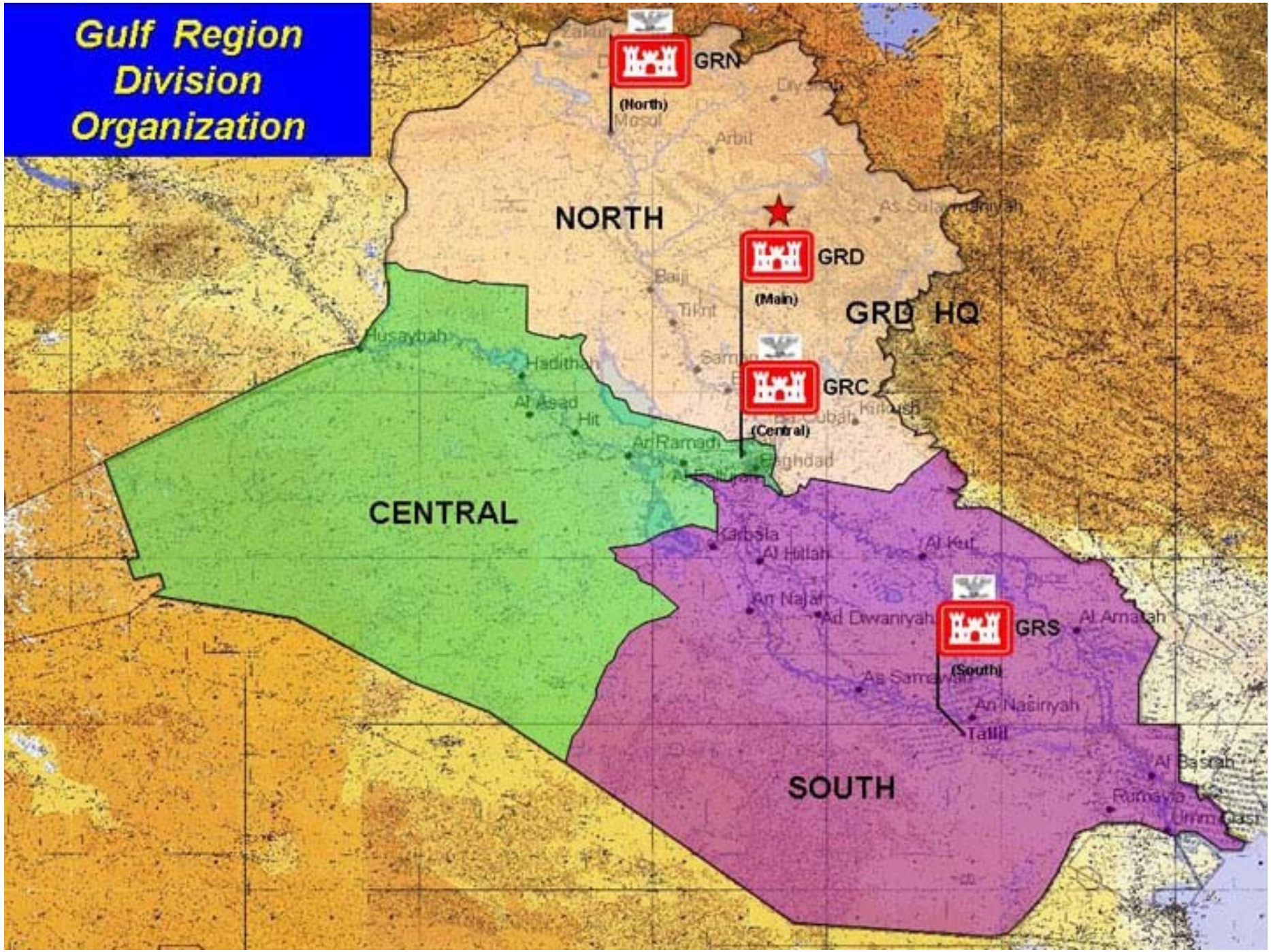
Corps employees from USACE formed initial task force teams in oil and electricity

FEST teams assessed projects, developed courses of action, and initiated contracts in early days of reconstruction

January 25, 2004, the Gulf Region Division was established

More than 2500 USACE employees have deployed, some more than once

Eckert deployment in December 2004


Gulf Region
Division
Organization
GRN
(North)
NORTH
GRD
(Main)
GRD HQ
GRC
(Central)
CENTRAL
GRS
(South)
SOUTH
Mosul
Arbil
Baiji
Tikrit
Husaybah
Hadithah
Al Asad
Hit
Ar Ramadi
Karbala
Al Hillah
An Najaf
Ad Diwaniyah
Al Kut
Al Amarah
As Samawah
An Nasiriyah
Tallil
Al Basrah
Rumaylah
Umm Qasr

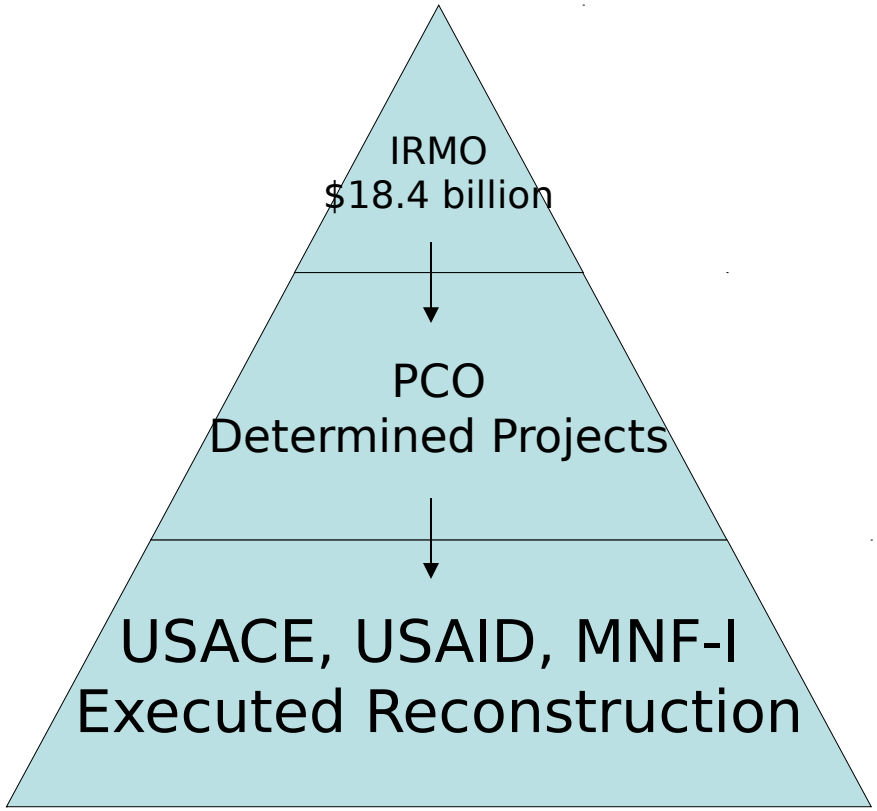
Two-pronged effort:

- Rebuilding the critical infrastructure to provide essential utility services such as reliable electric power and clean water
- Delivering on smaller, yet vital, projects providing quality facilities for basic services in healthcare, transportation and education to local communities

As a non-Engineer Planner... am I barred from deployment opportunities?

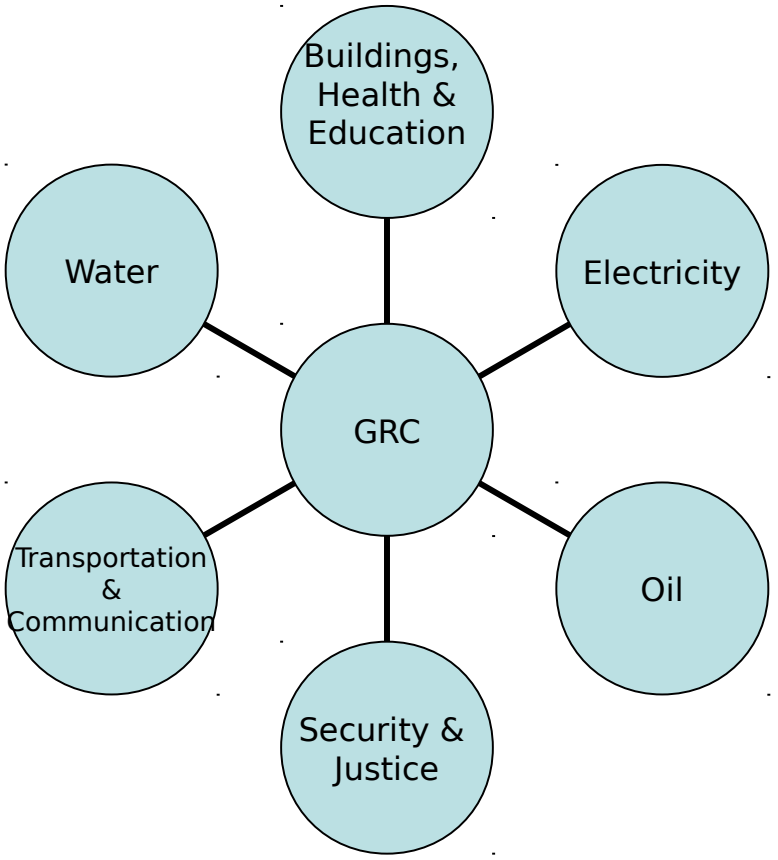
- Department of State Iraqi Reconstruction Management Office (IRMO)
- Project and Contracting Office (PCO)
- United States Agency for International Development (USAID)
- Multi-National Force-Iraqi (MNF-I)

Work Flow



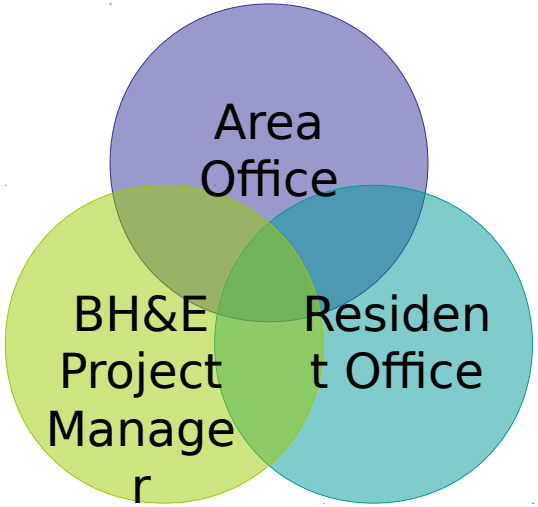
Sectors

- Buildings, Health & Education
- Electricity
- Oil
- Security & Justice
- Transportation & Communications
- Water



Organizational Structure

- Buildings, Health & Education
  - Schools
  - Health Clinics
  - Hospitals & Medical Teaching Schools
  - Municipal Buildings



Construction
Area & Resident Offices
(PDT)

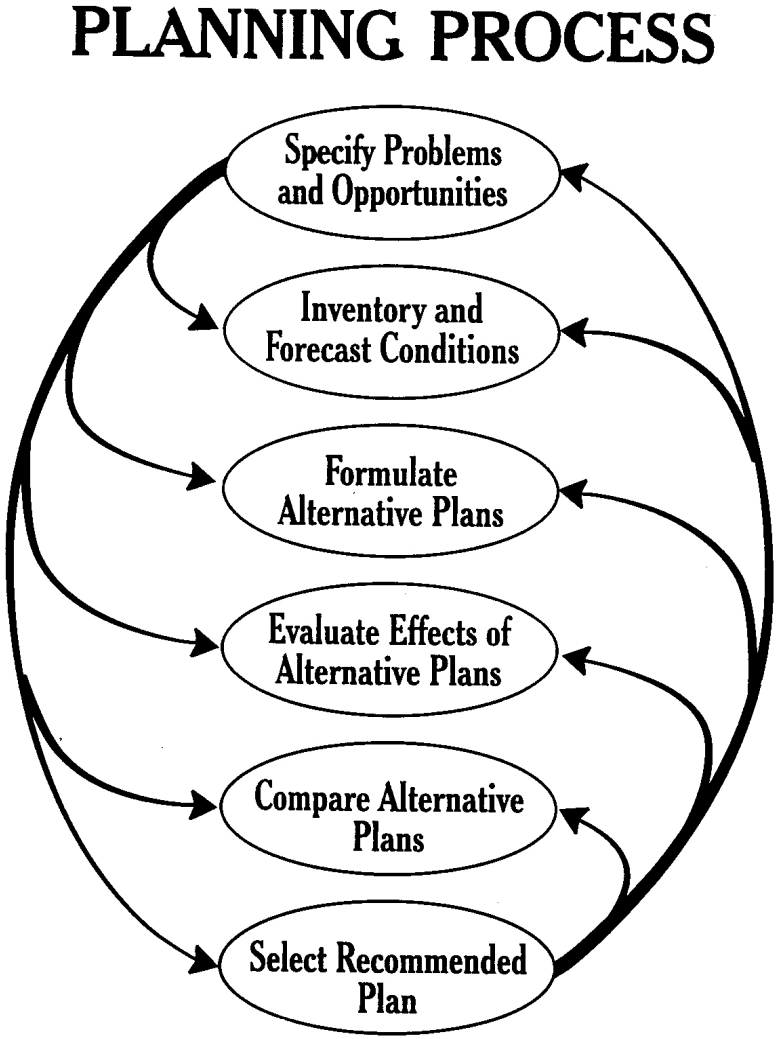
Iraqi Ministries & PCO
(Local Sponsors)

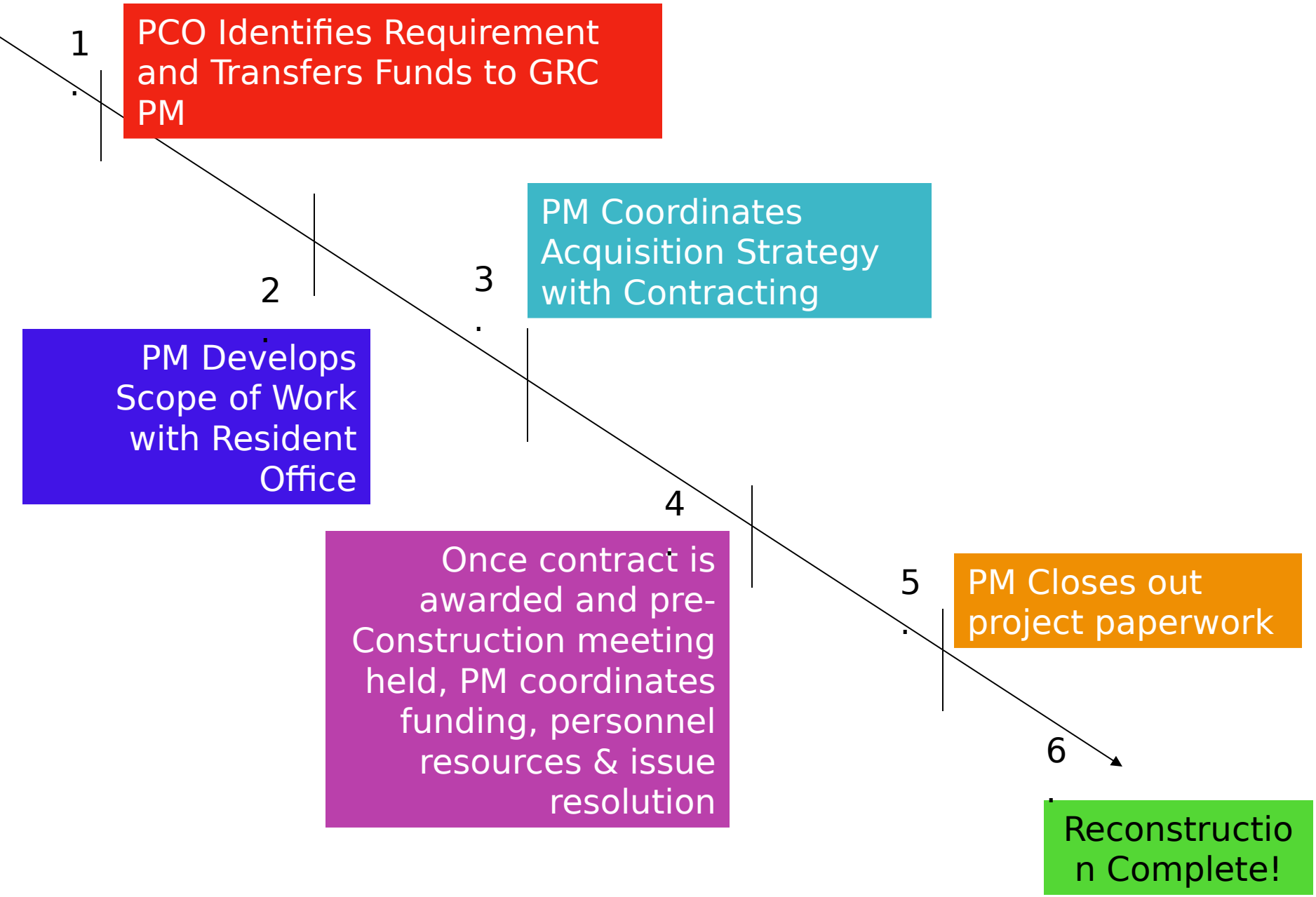
Project
Manager

Maneuver
Units & Local
Iraqi's
(Stakeholders)

BH&E PM Responsibilities

- Workload is extensive.
  - 110 schools
  - 46 clinics
  - 7 hospitals
  - Municipal buildings




1.
PCO Identifies Requirement and Transfers Funds to GRC PM
2.
PM Develops Scope of Work with Resident Office
3.
PM Coordinates Acquisition Strategy with Contracting
4.
Once contract is awarded and pre-Construction meeting held, PM coordinates funding, personnel resources & issue resolution
5.
PM Closes out project paperwork
6.
Reconstructio n Complete!

So what made the experience and what did I lear

- Work Experience
  - Deployed to try to make a difference
  - New skills learned, particularly a greater understanding of construction
  - Usefulness of numerous planning skills such as issue resolution & relationship building

So what made the experience and what did I learn?

- People
  - Iraqi Contractors
  - USACE
  - Iraqi Ministries
  - Maneuver Units

So what made the experience and what did I learn?

- Organizationally
  - Working with the greater army, i.e. MNF-I, Maneuver Units
  - Working with so many great USACE folks

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